

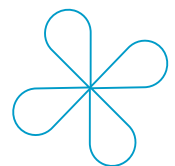
75 Years of Infinite Hope



**Nicklaus Children's
Health System**

Where Your Child Matters Most™

2025 Report to the Community





About Us



Mission:

To inspire hope and promote lifelong health by providing the best care to every child



Vision:

To **CREATE** a healthy future for every child



Values:

- **C**ollaboration • **R**esponsibility
- **E**mpowerment • **A**dvocacy
- **T**ransformation • **E**mpathy



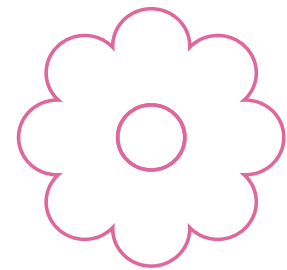


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Amazing Patient Care



Letter from our CEO



Dear Friends of Nicklaus Children's,

Nicklaus Children's Health System has a proud legacy of caring for children and families in South Florida, and we are focused on what comes next: a future defined by infinite hope for every child we serve.

From the beginning, we have been guided by a clear purpose: to inspire hope and promote lifelong health by providing the best care to every child. That mission continues to shape our decisions as healthcare evolves and as we expand access to highly specialized pediatric care with compassion and expertise.

In this annual report, you will see how our teams are advancing care across specialties through expanded institutes, new programs, and continued investment in research and academic collaboration. You will also meet patients and families whose stories remind us that behind every milestone is a child whose life has been changed through specialized pediatric care.

Expanding access to that care remains central to our work. Over the past year, we strengthened partnerships and grew our presence across South Florida so more children can receive high-quality pediatric services closer to home. Collaborations with Broward Health, Baptist Health, Naples Comprehensive Health, and Florida International University reflect a thoughtful strategy to broaden access while maintaining the highest standards of pediatric expertise and the best possible experience for families.

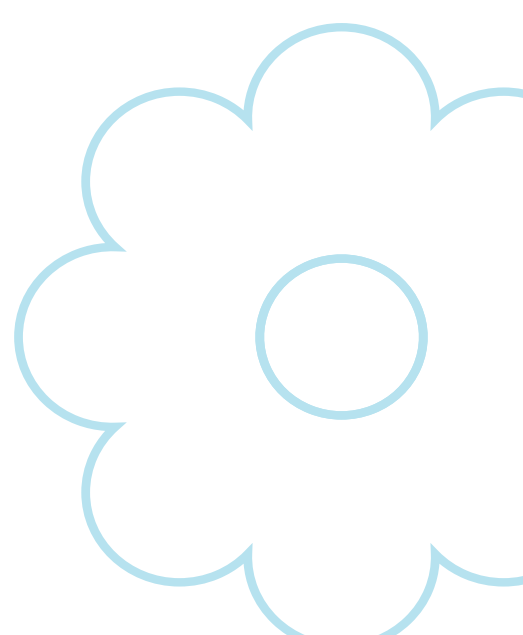
None of this progress would be possible without the extraordinary people who make up the Nicklaus Children's community. I am grateful for the dedication of our physicians, nurses, researchers, and staff, and for the donors and partners whose generosity strengthens our ability to care for children today while building for the future.

Thank you for your trust and for your continued support. Together, we are creating a healthier future for the children and families who depend on us.

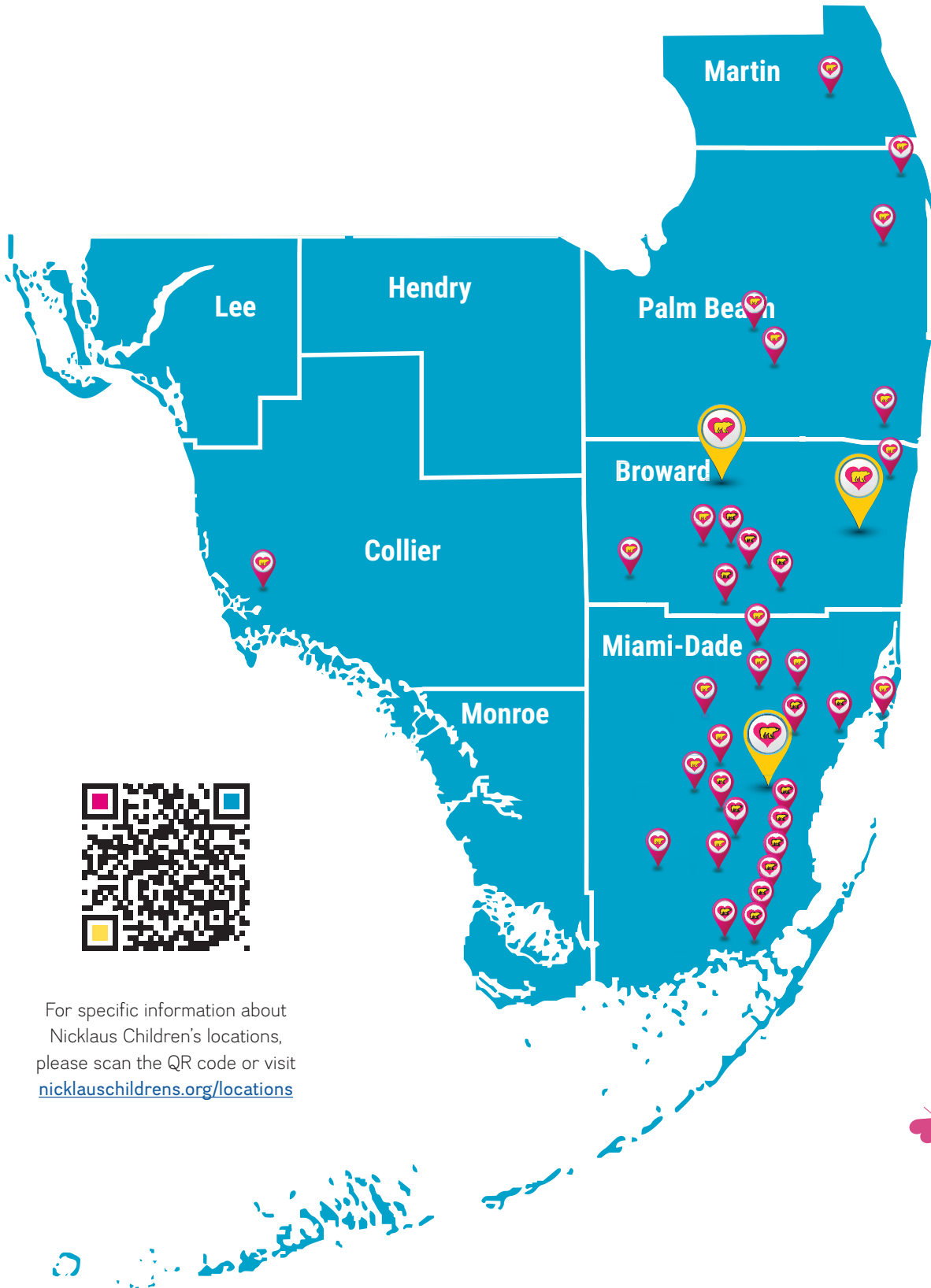
Nicklaus Children's is and always will be *where your child matters most*™.

Sincerely,

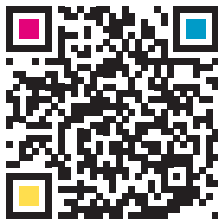
Matthew A. Love
President and Chief Executive Officer
Nicklaus Children's Health System



Care Close to Home



4



For specific information about Nicklaus Children's locations, please scan the QR code or visit nicklauschildrens.org/locations



Stories of Healing, Hope & Joy



Providing healing, hope, and ultimately joy to children and families across South Florida is at the heart of our mission. Patient stories offer glimpses into lives made better and challenges overcome, thanks to Nicklaus Children's experts and families dedicated to ensuring their children – and all children – receive the best care.

We hope you take a moment to read about Naomi, Elizabeth, Mark, Carmella, Lily, Sebastian, Adam, and Sara. Their stories are part of the Nicklaus Children's legacy. Together with their care teams, they are forging a path forward to healthier lives and futures and demonstrating why Nicklaus Children's is the hospital where children matter most™.





Straightening the Path Forward: Naomi's Journey Beyond Scoliosis

Naomi was diagnosed with scoliosis at age six and spent several years pursuing nonoperative treatments to manage her spinal curvature, including bracing and specialized exercises. Despite these efforts, the curve continued to progress as she grew.

Over time, scoliosis began to interfere with Naomi's daily life. Walking long distances became difficult, travel was uncomfortable, and changes in her posture affected her experience at school.

After seeking multiple medical opinions near their home in Broward County, Naomi and her family chose the team at Nicklaus Children's Orthopedic, Sports Medicine, & Spine Institute for her care. Specialists closely monitored her condition and evaluated treatment options as her scoliosis progressed.

When conservative approaches were no longer effective, surgery offered the best path to correct the worsening curvature and restore her quality of life.

In summer 2025, Nicklaus Children's expanded access to pediatric orthopedic and spine care with the opening of a specialty location in Davie, bringing expert care closer to families across Broward County. Today, the institute offers outpatient spine care appointments in more than nine locations across Miami-Dade, Broward, and Palm Beach counties.

Children across South Florida can receive specialized pediatric spine care closer to home through Nicklaus Children's growing network of locations.

Following surgery and recovery, Naomi returned to activities that had once been difficult. She resumed cheerleading and could travel comfortably with her family again.





Early Intervention Helps Lily Take her First Steps



Lily was diagnosed with cerebral palsy at just one year old, earlier than many children with the condition. That early diagnosis created an opportunity to begin therapy during a critical stage of development, when intervention can have the greatest impact.

After early signs of neuromotor delay were identified, Lily underwent evaluation at the Nicklaus Children's Neuroscience Institute. Her care team brought together pediatric neurology and rehabilitation specialists to develop a coordinated plan focused on improving strength, movement, and developmental milestones.

By about two and a half years old, Lily was walking independently, an important milestone for a child with cerebral palsy.

Her progress highlights the importance of recognizing developmental differences early and beginning therapy while the brain and body are most responsive to change.

Building on this approach, a 2025 grant from the Nicklaus Children's Hospital Foundation is helping expand pediatric neurology services into Palm Beach County, bringing earlier evaluation and specialized care closer to hundreds of children and families like Lily.

Early diagnosis allowed Lily to begin therapy when it could make the greatest difference.



**Nicklaus
Children's
Hospital**

Neuroscience Institute





Routine Exam Is Never Routine for Doctors at Nicklaus Children's

Mark is a boy living with autism, and because he is nonverbal, communicating discomfort can be difficult. When he becomes unwell, his family must often rely on changes in behavior or physical condition to recognize that something may be wrong.

During a visit to the emergency room at Nicklaus Children's, that vigilance proved critical. What initially appeared to be a routine evaluation prompted closer attention from the care team, who recognized that Mark's symptoms required further investigation.

Through diagnostic testing and consultation with specialists, clinicians identified an underlying gastrointestinal condition that required treatment. The discovery provided important answers for Mark's family and ensured he received the care he needed.

Cases like Mark's highlight the importance of careful evaluation, particularly for children who may not be able to clearly communicate their symptoms. Behavioral changes or subtle physical signs can sometimes signal more serious medical concerns.

At Nicklaus Children's, emergency physicians work closely with specialists across the hospital to evaluate each child's needs and determine the right course of care. For Mark and his family, that coordinated approach brought clarity, treatment, and peace of mind.



At Nicklaus Children's, even a routine exam can lead to lifesaving discoveries.



Helen & Jacob Shaham
Cancer & Blood Disorders Institute
Nicklaus Children's Hospital

Celebration



Back to Scoring Goals After Crushing her Competition From Rare Blood Disorder to the Soccer Field

When Carmella was five, her family noticed unusual bruising and small red spots on her skin. Testing revealed a low platelet count, and she was referred to the Helen & Jacob Shaham Cancer & Blood Disorders Institute at Nicklaus Children's for further evaluation.

Doctors diagnosed Carmella with severe aplastic anemia, a rare condition in which the bone marrow does not produce enough blood cells. Because of the severity of her illness, her care team determined that a bone marrow transplant offered the best chance for recovery.

Testing revealed that Carmella's younger brother was a full donor match, allowing the transplant process to move forward. Following careful preparation and the transplant procedure, Carmella remained under close observation as her new marrow began producing healthy blood cells.

Over time, she regained her strength and slowly returned to the activities she loves. Today, Carmella is back on the soccer field.

Her journey reflects what specialized pediatric care can achieve, bringing together expert diagnosis, complex treatment, and coordinated follow-up to help children recover and return to everyday life.

Specialized pediatric care helped Carmella recover from a rare blood disorder and return to everyday life.



Helen & Jacob Shaham
Cancer & Blood Disorders Institute
Nicklaus Children's Hospital





Specialized Care Is Just What the Doctor Ordered for Adam

Long-Term Pediatric Care Helps Adam Manage Kidney Disease

Adam was diagnosed with stage 4 chronic kidney disease at the age of three. Around the same time, his family relocated to Florida, and he began receiving care at Nicklaus Children's, where his condition could be managed within a pediatric setting designed for long-term treatment.

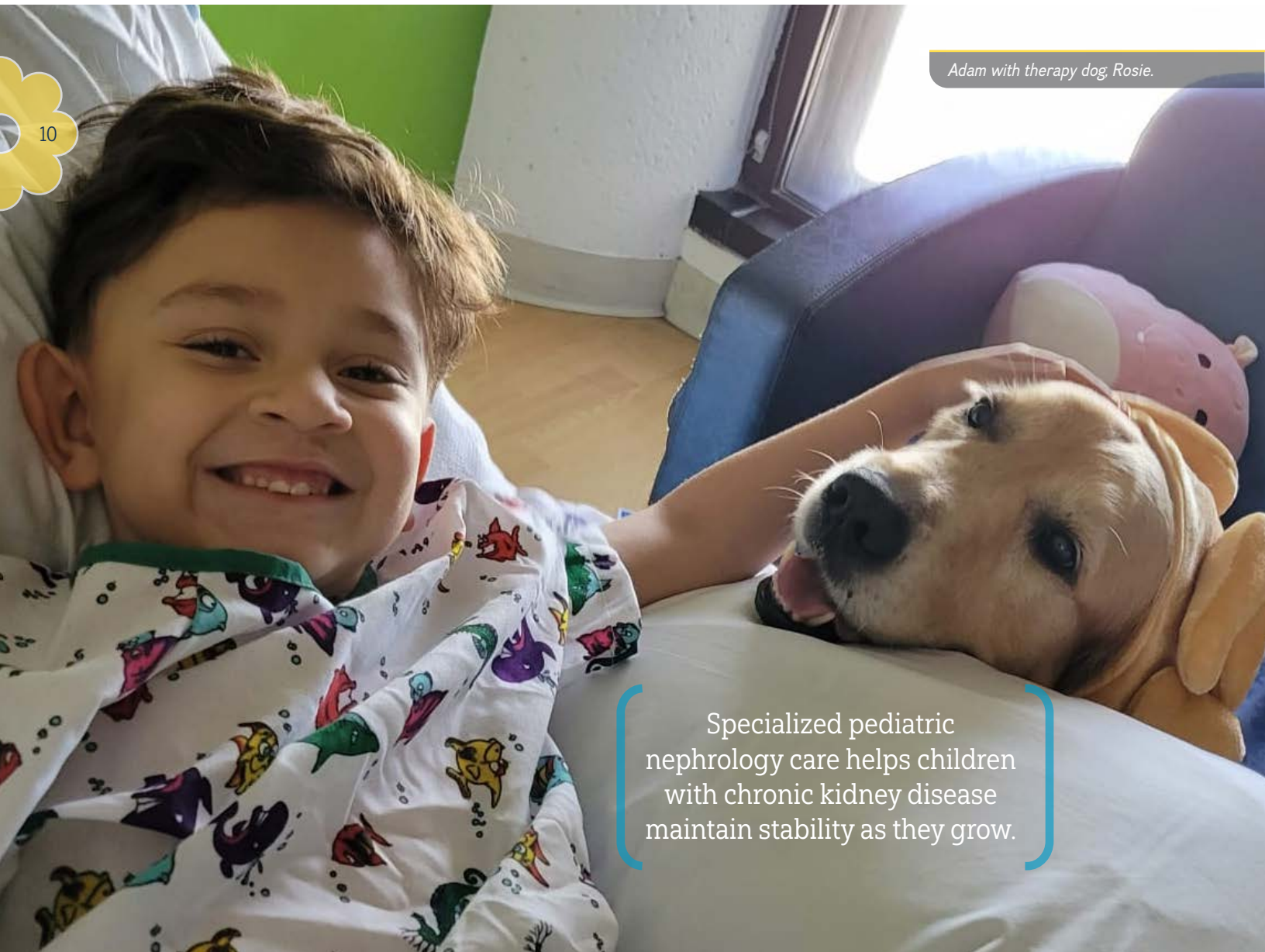
Chronic kidney disease in early childhood requires careful and consistent management. For Adam and his family, this meant working closely with pediatric nephrology specialists who monitored his kidney function and adjusted his care plan as he grew.

Regular visits and laboratory testing allowed Adam's care team to track changes in his condition and respond early when adjustments

in treatment were needed. Rather than short-term treatment, his care focused on long-term coordination and continuity.

As Adam grew older, education became an important part of his care. With guidance from his team, he learned more about his condition and the importance of monitoring and treatment, helping him become more confident in managing his health.

Adam's story reflects the role of specialized pediatric care in helping children live with complex chronic conditions while maintaining stability and quality of life.



Adam with therapy dog, Rosie.



Specialized pediatric nephrology care helps children with chronic kidney disease maintain stability as they grow.



Precision Medicine Provides Answers, Treatment for Kids Like Sara

Sara Ruiz Montoya was a healthy and active child until her family began noticing subtle but persistent changes, including frequent infections, developmental delays, and new challenges that left her parents searching for answers. After careful evaluation at Nicklaus Children’s, our genetics team diagnosed her with Sanfilippo syndrome, a rare and progressive neurogenetic condition that can severely affect speech, mobility, and memory.

Sanfilippo syndrome is a complex lysosomal storage disorder that occurs when the body cannot break down certain substances because a key enzyme is missing. Without specialized evaluation, the condition can be difficult to distinguish from more common developmental concerns.

For Sara’s family, receiving a diagnosis was both heartbreaking and essential. It provided clarity and opened the door to discussions about clinical trials, supportive therapies, and care options tailored to her needs.

For families facing rare diseases, an accurate diagnosis can provide clarity, guidance, and access to supportive care.

Through coordinated care and advanced genetic testing, specialists at Nicklaus Children’s helped Sara’s family better understand her condition and identify available resources. While there is currently no cure, early diagnosis can help families plan for the future, access supportive therapies, and explore research opportunities that may offer hope for new treatments.

Sara’s story highlights the role of genomic medicine in helping families find answers for rare diseases that might otherwise go undiagnosed for years.



South Florida's Most Innovative Orthopedic, Sports Medicine & Spine Institute Is Now All in One Place

In May 2025, Nicklaus Children's Hospital opened a new home for its Orthopedic, Sports Medicine, & Spine Institute, bringing a wide range of pediatric musculoskeletal services together in a single, purpose-built facility designed to improve access, coordination, and the overall care experience for families. The institute is nationally ranked in pediatric orthopedics by *U.S. News & World Report*.



limb differences, neuromuscular conditions, and developmental disorders affecting bone growth and alignment. Care plans may include both nonoperative and surgical treatment tailored to each child's needs.

The institute also extends specialized orthopedic care throughout South Florida. Pediatric orthopedic specialists offer appointments across Miami-Dade, Broward, and Palm Beach counties, with more than

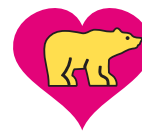
The 19,000-square-foot center includes dedicated areas for general orthopedics, spine care, sports medicine, fracture treatment, and limb and joint conditions. Imaging, exam rooms, and cast rooms are located in close proximity, helping streamline diagnosis, treatment, and follow-up for patients.

12 locations providing fracture care through Nicklaus Children's pediatric emergency rooms and urgent care centers.

Advanced three-dimensional imaging technology captures weight-bearing, full-body images while reducing radiation exposure by up to 80 percent compared with conventional methods. Nicklaus Children's is the only pediatric provider in Florida offering this technology, an important advantage for children who require repeated imaging over time.

Specialists treat conditions ranging from routine fractures and sports injuries to complex diagnoses such as congenital

Nicklaus Children's is the only pediatric provider in Florida offering advanced 3D imaging that dramatically reduces radiation exposure for children.



Nicklaus Children's Hospital

Orthopedic, Sports Medicine & Spine Institute

Pediatric orthopedic oncologist Dr. Utset-Ward meets with patient Tristan and family for a follow-up appointment at the Nicklaus Children's Orthopedic, Sports Medicine & Spine Institute.





Nicklaus Children's is the first hospital in South Florida to host Seacrest Studios and the first in the network to produce bilingual programming for patients nationwide.

(From left) Nicklaus Children's President & CEO Matthew A. Love, Jamie, and Founder and Chairman of the Ryan Seacrest Foundation Ryan Seacrest, celebrate the grand opening of Nicklaus Children's Seacrest Studios.

Seacrest Studios Star-Studded Grand Opening Ignites Creativity, Connection for Kids



13

In December 2025, Nicklaus Children's Hospital celebrated the opening of Seacrest Studios, becoming the 15th hospital in the nation and the first in South Florida to host a location created by the Ryan Seacrest Foundation. The new studio brings creative programming directly into the hospital environment, offering children new ways to connect, express themselves, and stay engaged during their hospital stay.

The opening event welcomed Ryan Seacrest, founder of the Ryan Seacrest Foundation, along with hospital leaders, patients, families, and staff to mark the launch of the studio.

Located next to the Children's Experiences Activity Center in the Advanced Pediatric Care Pavilion, Seacrest Studios is a fully functioning broadcast media studio. Through a glass-enclosed production space and closed-circuit broadcasting, patients can participate in or watch programming from the studio or from their hospital rooms. Since opening, the studio has quickly become a dynamic destination within the hospital, hosting approximately 10 to 15 events and creative sessions each week.

Children can host shows, interview guests, play games, and explore music, storytelling, and other creative activities designed

to bring moments of connection and joy during hospitalization, including for patients who cannot leave their rooms. In its first months of operation, the studio has already engaged more than 1,600 patients, siblings, and guests, with thousands expected to participate annually as programming continues to expand.

The Seacrest Studio at Nicklaus Children's is also the first in the network designed to produce bilingual programming, allowing content created at the hospital to be shared with other Seacrest Studios locations across the country.

Supported by the Ryan Seacrest Foundation, the program is made possible through collaboration with child life specialists, clinical teams, volunteers, and staff who help ensure activities are accessible to patients with a wide range of medical needs.





(From left) Nicklaus Children's Hospital Foundation President Allison Baker, Nicklaus Children's Hospital Chief Clinical Operations Officer Dr. Marcos Mestre, Panda Restaurant Group Area Coach of Operations McKay Pond, and Nicklaus Children's patient Ashley, cut the ribbon alongside Panda Express's Pei Pei at the grand opening of the Nicklaus Children's Panda Cares Center of Hope.

Panda Cares Center of Hope Brings Comfort, Connection to Hospitalized Children



At Nicklaus Children's, care extends beyond clinical treatment to include programs that support the overall experience of children and families during hospitalization. One example is the Panda Cares Center of Hope, a dedicated space made possible through philanthropy from Panda Cares, the charitable arm of Panda Express.

The Center of Hope provides a welcoming environment where children can take a break from medical routines and participate in activities designed for play, creativity, and connection. Patients who are hospitalized for extended periods or frequent visits have access to age-appropriate activities that support emotional well-being while remaining close to their care teams.

Since opening, the Panda Cares Center of Hope has quickly become a vibrant gathering space within the hospital, hosting approximately 14 events and activities each week. In its first months, the center has already engaged more than 2,100 patients, siblings, and guests, with thousands expected to benefit annually as programming continues to grow.

The Panda Cares Center of Hope provides children and families a welcoming space for play, connection, and respite during hospitalization.



Panda Cares.
Center of Hope

POWERED BY PANDA EXPRESS ASSOCIATES AND GUESTS

The space also supports families and siblings, offering shared areas where families can spend time together during a hospital stay. These spaces provide opportunities for connection and give parents and caregivers moments of respite during what can be a challenging time.

Support from Panda Cares helps sustain the center's programs and activities, reinforcing Nicklaus Children's commitment to caring for the whole child and supporting families throughout the hospital experience.



Patients enjoyed a Lunar New Year crafting activity at the Panda Cares Center of Hope.



ENRICHing South Florida Families, Bringing Health to Story Time

At Nicklaus Children's, care for children extends beyond clinical settings and into the community.

ENRICH Story Time reflects this commitment by bringing early health education to children and families in local libraries across Miami-Dade County.

Twice each month, medical residents host interactive story sessions at Miami-Dade Public Library branches to introduce young children and caregivers to basic wellness concepts in a familiar learning environment. Each session focuses on a specific theme, such as body awareness or personal hygiene, using stories, discussion, and simple activities. Every participating child receives a themed book to take home, supporting early literacy and continued learning.

For children, ENRICH offers an approachable introduction to health concepts.

For caregivers, it provides practical education in a relaxed setting that encourages conversation and engagement.

The program also supports resident training through the Resident Engagement in Advocacy and Community Health (REACH) rotation, helping participants build skills in communicating health information and engaging with the community.

Over the past year, ENRICH has continued to grow, with plans to expand to additional library locations, increase session frequency, and develop new lesson themes. Funding from the Nicklaus Children's Young Ambassadors supports educational materials and book distribution.

ENRICH shows how resident-led outreach can promote early health literacy while strengthening connections between Nicklaus Children's and the communities it serves.



ENRICH
Engage, Nurture & Read
to Infants & Children

Nicklaus Children's medical residents bring early health education to children and families in the community with ENRICH Story Time.



Nicklaus Children's Recognized for Excellence in 2025

Recognized Once Again Among Nation's Best Children's Hospitals by U.S. News & World Report



In 2025, Nicklaus Children's Health System continued to earn national recognition for excellence in pediatric care, patient safety, and workplace culture. These honors reflect our commitment to delivering high-quality, compassionate care while supporting the people who make that care possible.

We were once again recognized by *U.S. News & World Report* as one of the nation's leading children's hospitals, with seven pediatric specialties ranked among the best in the country, the most of any children's hospital in South Florida. In 2025, Diabetes & Endocrinology, Behavioral Health, and Urology were newly added to the list of nationally ranked specialties, reflecting the continued growth and strength of our pediatric programs.



Earned 2025 Leapfrog Top Hospital Award for Outstanding Safety and Quality



We also received recognition from The Leapfrog Group for our commitment to patient safety and quality. Leapfrog evaluates hospitals nationwide on measures such as infection prevention, safe surgery, and error reduction, and its Top Hospital designation reflects strong performance in protecting patients and delivering reliable care.

Ranked "Most Loved Workplace" for the Fourth Consecutive Year



In addition, Nicklaus Children's was named one of America's Most Loved Workplaces by *The Wall Street Journal*, an honor based on employee feedback about trust, respect, and engagement. This recognition highlights our culture of collaboration and support.

Together, these 2025 recognitions affirm our focus on clinical excellence, safety, and a workplace culture that enables caregivers to do their best work for children and families.





Building
the Future



Philanthropy That Moves Us Forward

For 75 years, Nicklaus Children’s has grown alongside the generosity of the community it serves. What began with philanthropic support to help build the hospital has, decade by decade, evolved through the steadfast commitment of donors who have fueled campus expansion, advanced programs, and the ability to place leading-edge technology into the hands of exceptional physicians, nurses, and clinicians. As the organization honors this legacy of compassion, innovation, and trust, philanthropy remains central to what comes next, ensuring that children today and in the future can access the care they need, when and where they need it most.

In 2025, the Nicklaus Children’s Hospital Foundation advanced this mission in meaningful and measurable ways, raising a record-breaking \$51.4 million – the highest amount in our history – in support of patient care, clinical services, family support, and strategic growth. Through the generosity of our community, this monumental achievement is strengthening clinical excellence, expanding access

to specialized services, and bringing care closer to home, reflecting this year’s theme of 75 Years of Legacy, A Future of Infinite Hope.

Among the year’s most significant contributions was a \$15 million gift from the Nicklaus Children’s Healthcare Foundation, founded by Jack and Barbara Nicklaus, in support of the Nicklaus Children’s Neuroscience Institute. This landmark gift will help expand neurology services in Palm Beach County, allowing us to increase access for patients and families while reinforcing our commitment to regional growth and comprehensive pediatric care.

Philanthropy also played a defining role in accelerating care for cancer and blood disorders. Miami HEAT Head Coach Erik Spoelstra’s remarkable commitment through his \$5 million Diamond Ball pledge and ongoing Coach Spo’s 5K fundraising event has played a pivotal role in advancing cancer and blood disorders treatment, along with unveiling plans for the Spoelstra Family Lobby inside the



(From left) Miami HEAT Head Coach Erik Spoelstra, Children’s Miracle Network National Champion and Nicklaus Children’s patient Barbie, and Nicklaus Children’s President & CEO Matthew A. Love gather at the 2025 Coach Spo’s 5K at Nicklaus Children’s Hospital.



Nicklaus Children's Neuroscience Institute Patient Katy Puig, and her family pose with Matthew A. Love, President and CEO of Nicklaus Children's Health System, and wife, Lisa Love, along with Allison W. Baker, President of Nicklaus Children's Hospital Foundation at the 18th Annual Diamond Ball, where Katy was honored.



new Helen & Jacob Shaham Cancer & Blood Disorders Institute. This investment reflects how deeply our community supports us in advancing health outcomes for children in South Florida.

Our signature events continued to energize and engage supporters throughout the year. Diamond Ball and Fashion Gives Back both delivered record-setting results, with Fashion Gives Back exponentially surpassing its fundraising goal and being named Best Charity Event by the Miami-Dade community. These events help sustain vital programs while expanding awareness of our mission across the region.

We launched Forward4NicklausChildren's, our first-ever annual Giving Day as part of our 75th anniversary. Held in March, the initiative united donors, team members, and board leaders around a shared commitment to children's health. Supported by a generous matching gift from the Massirman Family, gifts were doubled, amplifying their impact. This inaugural challenge marked the beginning of a new tradition alongside our historic Forward for Generations campaign.

We were also excited to launch our 75 for 75 Legacy Challenge in 2025 to strengthen the future of pediatric care. The initiative invites 75 supporters to document a planned gift to Nicklaus Children's

through their will, trust, or retirement plan. Each documented legacy gift activates a 10 percent matching contribution, amplifying the impact of these deferred commitments by activating meaningful support for children today. Through this milestone effort, the Foundation invites members of our community to leave a legacy that supports world-class care for generations to come.

The Foundation wrapped up our most successful year yet with an end-of-year call to action which was met with broad support from our community. Thanks to the generosity of Cristina and Henry Miller, all year-end gifts were matched, doubling their impact.

Together, these philanthropic efforts honor the legacy that built Nicklaus Children's, while helping us move forward with purpose, expand access to care, and create a future defined by infinite hope.



2025: A Year of Record Setting Transformational Support



\$51.4M
Fundraised in
2025

\$320K
Raised at Fashion
Gives Back

\$7M
Raised at
Diamond Ball



20

Participants in inaugural
Forward4NicklausChildren's
giving day challenge

995

\$471.74
Average gift
amount

25:54
Fastest time
for runners 9
and younger

16:56
Winning time
out of 622
runners

**Coach Spo's
5k**





Innovation, Top-Notch Pediatric Care Create Personalized Experience for Kids

The Brain is a new personalized patient experience platform designed to make pediatric care more responsive, emotionally aware, and tailored to each child.

The system brings together patient feedback, emotional data, and clinical insight in a single digital platform. Through child-friendly surveys, digital avatars, and interactive pain and anxiety scales, children and families can share how they feel and what helps them feel safe. That information is available to care teams in real time, allowing them to adjust how care is delivered.

The Brain also connects digital insight to the hospital environment. Patient preferences can activate personalized experiences in immersive rooms, interactive windows, gaming areas, and treatment spaces. Using RFID technology and integrated systems, a child's favorite music, visuals, or calming themes can appear automatically when they enter a room, helping reduce fear and stress.



By combining patient feedback with digital tools, *The Brain* allows care to adapt to every child.

Dashboards allow teams to track patient feedback and experience data, helping identify what works best for children and families.

Building on earlier innovations such as virtual reality and immersive environments, *The Brain* helps move pediatric care from a one-size-fits-all approach to care that adapts to each child.



Using RFID wristbands, *The Brain* personalizes the patient experience to suit each child's preferences and needs, delivering specialized care.





Nicklaus Children's Brings More Specialized Care to Broward County Families

Nicklaus Children's Health System is expanding access to specialized pediatric care in Broward County through its growing collaboration with Broward Health, helping families receive expert pediatric specialty care closer to home.

As Broward County continues to grow, so does the need for pediatric specialty services. For many families, accessing highly specialized care has often meant traveling outside their community, adding time, stress, and logistical challenges during already difficult moments.

Through the affiliation with Broward Health, Nicklaus Children's is extending its pediatric expertise into Broward County while strengthening the care already available within the community. Pediatric specialists from Nicklaus Children's will provide specialty services locally, while children who require advanced procedures or highly complex care can be seamlessly referred to additional experts within the Nicklaus Children's system.

In summer 2025, Nicklaus Children's further expanded access in the region with the opening of a specialty location in Davie, bringing orthopedic and spine services closer to families across Broward County.

"Looking ahead, our vision is to build a more fully integrated pediatric care model across South Florida," said Matthew A. Love, President and Chief Executive Officer of Nicklaus Children's Health System. "By working alongside providers such as Broward Health, we can strengthen the excellent care that already exists in Broward County while bringing more world-class pediatric services closer to home."

Together, Nicklaus Children's and Broward Health are helping build a regional pediatric network that improves access to specialized care for children and families across South Florida.

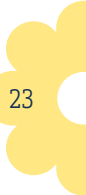


Nicklaus Children's is expanding its pediatric expertise into Broward County, so families can access specialized care closer to home.



Nicklaus Children's Heart Institute
Chiefs Dr. Kalfa and Dr. Sathanandam
meet with a patient.

Next Generation of Cardiac Care: Where Innovation Meets Heart



The Nicklaus Children's Heart Institute is entering a new chapter in pediatric cardiac care, bringing together world-class surgical and interventional expertise to expand treatment options for children with complex heart conditions.

Nicklaus Children's Heart Institute combines world-leading surgical and interventional expertise to advance innovative treatments for children with heart disease.

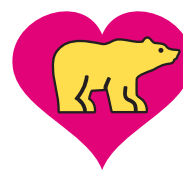
Together, their complementary expertise allows the Heart Institute to offer a full spectrum of care, from minimally invasive procedures to highly complex surgery, within a coordinated team focused on each child's needs.

In 2025, the Institute introduced a unified leadership model co-led by David M. Kalfa, M.D., Ph.D., Chief of the Section of Cardiovascular Surgery, and Shyam K. Sathanandam, M.D., Chief of Cardiovascular Medicine. Their collaboration reflects how modern pediatric heart care is delivered, integrating advanced imaging, catheter-based procedures, and complex surgery to determine the best treatment for each child.

For families across South Florida and beyond, the Heart Institute continues to serve as a destination for advanced pediatric heart care, combining innovation, expertise, and compassionate support for children and their families.

Dr. Kalfa is internationally recognized for advancing minimally invasive and tissue-preserving cardiac surgery designed to support heart function as children grow. His recent National Institutes of Health R01 research grant further strengthens the Institute's work to advance pediatric heart valve care.

Dr. Sathanandam is a global leader in interventional cardiology, with expertise in catheter-based treatments that expand options for children with congenital and structural heart disease.



**Nicklaus
Children's
Hospital**

Heart Institute



Shaping the Future of Pediatric Medicine Together

Nicklaus Children’s Health System and Florida International University’s Herbert Wertheim College of Medicine are strengthening pediatric care through a growing affiliation focused on research, education, and innovation.

As FIU’s primary pediatric teaching partner, Nicklaus Children’s provides medical students, residents, and fellows with hands-on training in a specialized pediatric environment. Working alongside experienced pediatric specialists, trainees gain experience caring for children with a wide range of complex medical conditions.

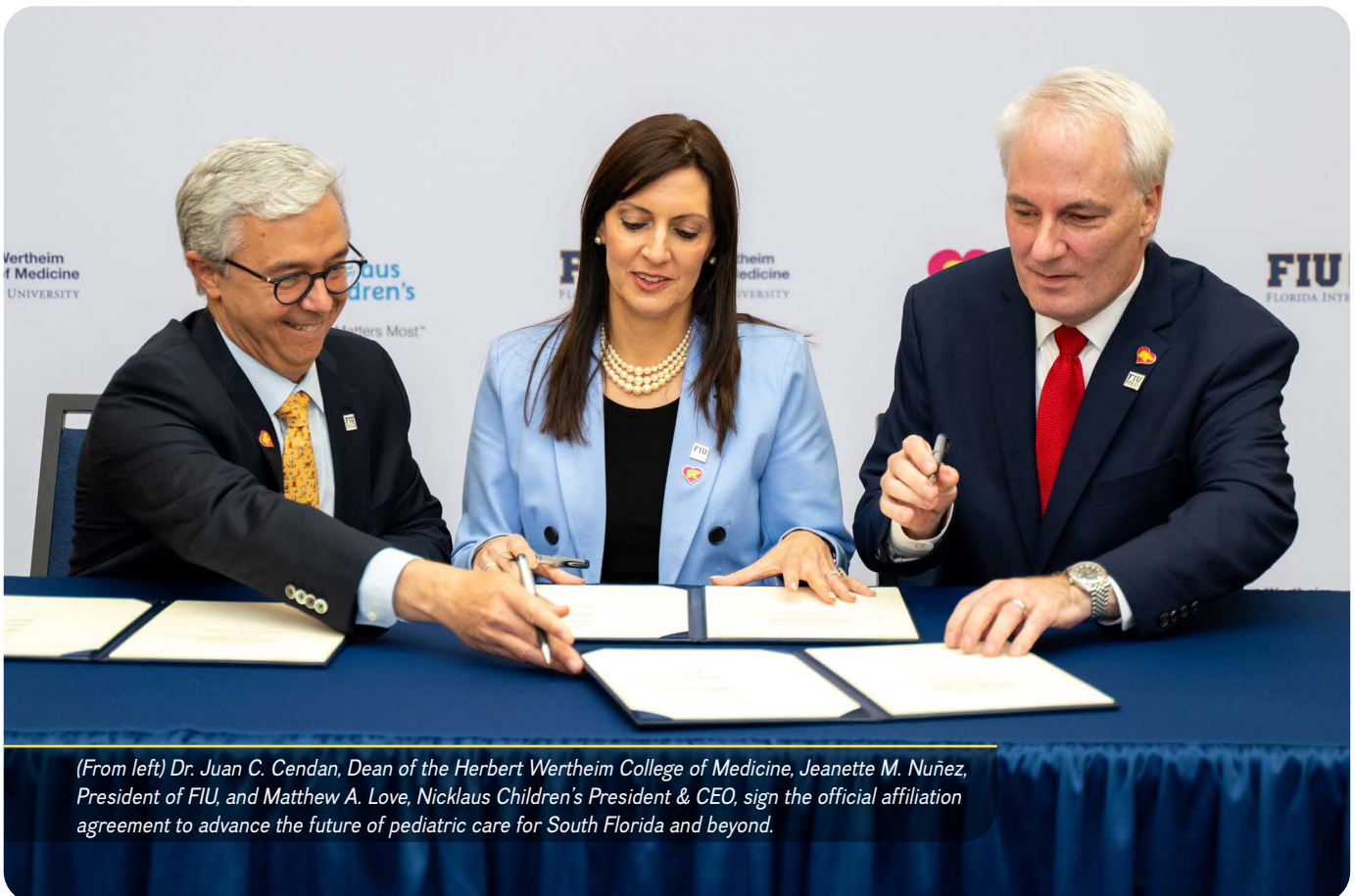
The affiliation also expands opportunities for collaborative research. Clinicians and scientists from both institutions work together on studies that advance treatment approaches, technologies, and care models for children.

Through this collaboration, patients may also benefit from access to clinical trials and emerging therapies when standard treatments are not enough. These research efforts help bring new discoveries more quickly from the laboratory to the bedside.

Nicklaus Children’s and FIU affiliation expands research and training for future pediatric leaders.

The partnership also supports recruitment and helps build the next generation of pediatric physicians and researchers serving South Florida.

Together, Nicklaus Children’s and FIU are strengthening the region’s pediatric care infrastructure while advancing research and training that will benefit children and families for years to come.



(From left) Dr. Juan C. Cendan, Dean of the Herbert Wertheim College of Medicine, Jeanette M. Nuñez, President of FIU, and Matthew A. Love, Nicklaus Children’s President & CEO, sign the official affiliation agreement to advance the future of pediatric care for South Florida and beyond.



Welcoming New Leaders and Clinical Experts

At the heart of Nicklaus Children's position as South Florida's #1 children's health system are the expert physicians and clinical leaders who care for patients every day. To continue delivering the highest level of pediatric care, Nicklaus Children's actively recruits leading specialists from across the country.

In 2025, Nicklaus Children's welcomed two new health system chiefs to lead strategic growth efforts for their clinical focus areas in South Florida and beyond. Dr. Jahn Avarello joined as Chief of Emergency Services for the health system, bringing extensive experience in pediatric emergency medicine and trauma care. Dr. Rune Toms was named Chief of Neonatal and Perinatal Services for the health system, focusing on care for critically ill newborns and infants.

The health system also welcomed new co-leadership for the Nicklaus Children's Heart Institute with the arrival of David M. Kalfa, M.D., Ph.D., Chief of the Section of Cardiovascular Surgery, and Shyam K. Sathanandam, M.D., Chief of Cardiovascular Medicine. Dr. Kalfa is internationally recognized for advancing minimally invasive and tissue-preserving cardiac surgery for children, while Dr. Sathanandam is a global leader in catheter-based treatments for congenital and structural heart disease.

Additional physician leadership appointments further strengthened key specialties across the health system. Dr. Timothy Schaub was named Chief of Plastic and Reconstructive Surgery, specializing in complex pediatric reconstructive procedures. Dr. Elba Iglesias was named Chief of Adolescent Medicine, specializing in the unique healthcare needs of teenagers.

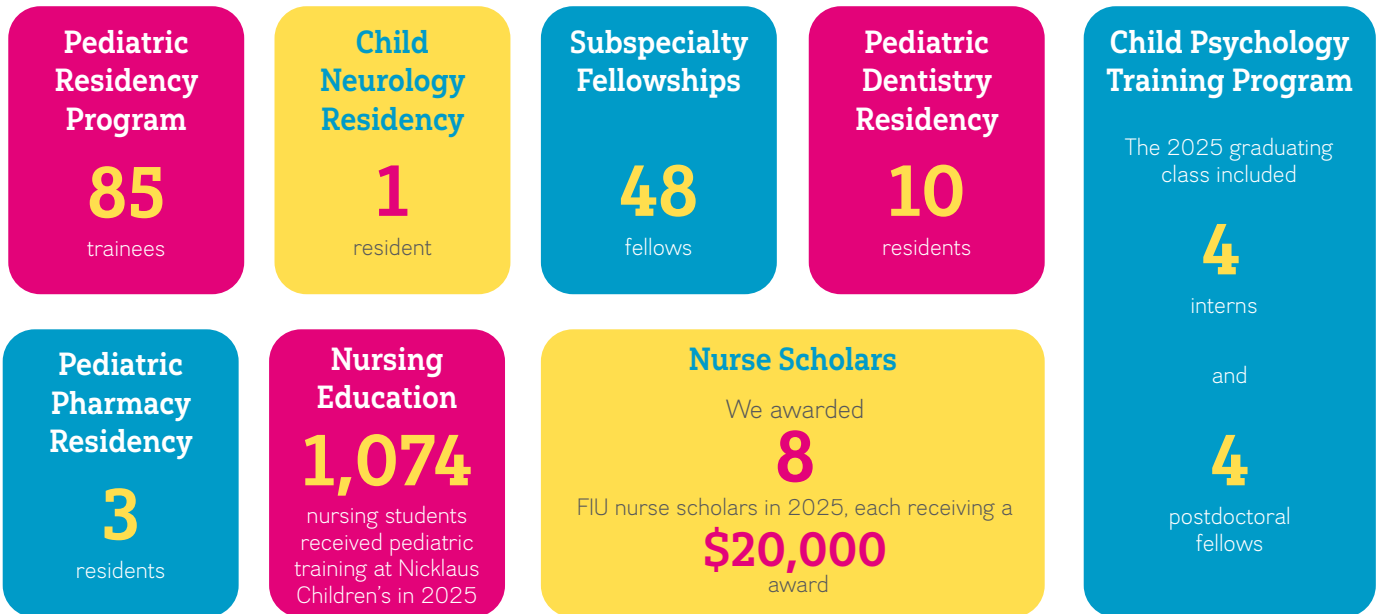
Growth at the Nicklaus Children's Pediatric Specialty Care Center in Davie continued with the addition of new clinicians, including Dr. Jaime Gomez in orthopedic spine surgery, Dr. Brandon Barsky in orthopedics, Dr. Elizabeth Torres Claudio in gastroenterology, and Dr. Sehajvir Madhok in neurology. Together, these physicians expand access to specialized pediatric care for families across Broward County and the broader South Florida region.



Training the Next Generation of Pediatric Specialists Here in South Florida

26

Developing the future pediatric workforce is a core part of our mission at Nicklaus Children's. In 2025, our academic and training programs continued to grow across medicine, nursing, and allied health.



Together, these programs reflect our role as one of South Florida's leading pediatric teaching institutions. By providing hands-on training in a high-acuity, specialized pediatric environment, we are preparing future healthcare professionals to care for children with complex medical needs while strengthening the workforce that will serve families across our region for years to come.

Research at Nicklaus Children's Opens New Possibilities for Patients

Clinical research at Nicklaus Children's helps bring promising new therapies to children who need them most.

Research at Nicklaus Children's Health System continues to expand opportunities for children and families to access innovative therapies and advanced treatment options.

In 2025, the Nicklaus Children's Research Institute strengthened its clinical research infrastructure and expanded the number of studies available to patients across the health system, further expanding access to innovative therapies for children with complex medical conditions.

60+

Clinical studies were active during the year, giving children access to emerging therapies and new treatment approaches that may not otherwise be available.

38

New studies successfully launched

300+

Regulatory submissions to institutional review boards, ensuring that all research meets the highest standards of safety, oversight, and scientific integrity.

\$7M

State and federal funding secured by the research enterprise

21

New industry-sponsored studies launched

27

Innovation also extended to investigator-led research and trainee programs in 2025.

3

Investigator-initiated clinical trials supported by the Research Development Center

6

Children received investigational therapies through compassionate-use pathways.

60+

Trainee research protocols supported by the Research Development Center

Together, these efforts strengthen Nicklaus Children's ability to bring promising discoveries from research directly to the bedside, helping improve care for children across South Florida.



**Nicklaus
Children's
Hospital**



Research Institute



Unlocking Earlier Answers for Children Through Genomic Medicine



Through Florida's Sunshine Genetics Pilot Program, Nicklaus Children's is helping bring whole-genome sequencing into pediatric care, giving families earlier answers and more precise treatment options for rare genetic conditions.

Genomic medicine helps doctors diagnose rare conditions earlier and guide more personalized care for children.

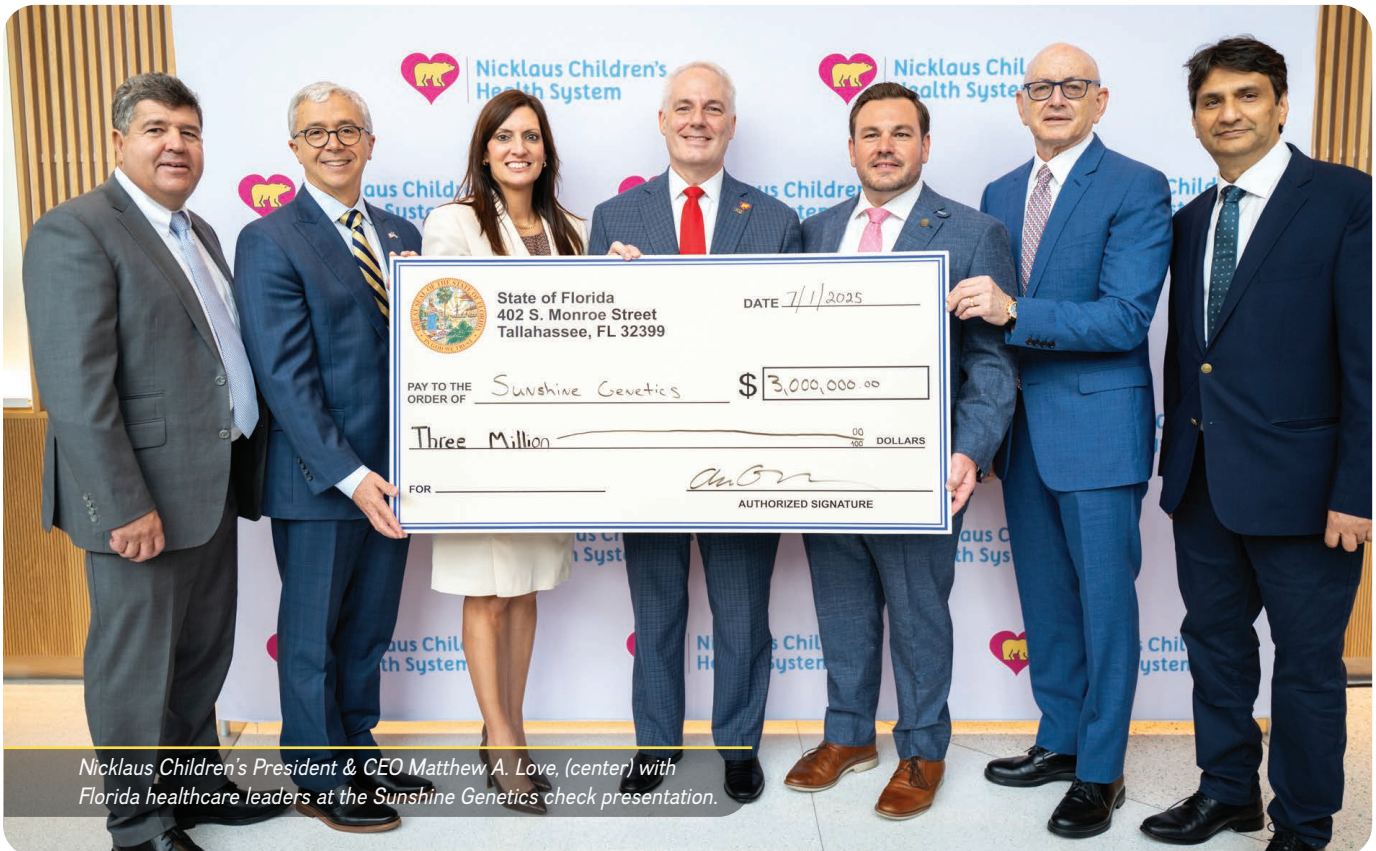
detect rare genetic diseases early in life. That work later led to the creation of the Undiagnosed Disease Clinic, which brings together specialists and advanced genomic tools to help families who have struggled to find answers.

The Sunshine Genetics Pilot Program is a statewide, five-year initiative that offers families the opportunity to have their newborn's full genetic code sequenced at no cost. By identifying rare but treatable conditions before symptoms appear, clinicians can intervene earlier and guide more personalized care.

The Sunshine Genetics program builds on this foundation by expanding access to whole-genome sequencing across Florida. Unlike traditional testing that evaluates one condition at a time, whole-genome sequencing analyzes nearly all of a child's DNA, helping clinicians diagnose conditions more quickly and guide individualized treatment.

Nicklaus Children's has been a leader in pediatric genomics for several years. In 2019, the health system launched Project Baby Manatee, an innovative newborn screening initiative designed to

By advancing genomic medicine today, Nicklaus Children's is helping build a future where more children receive the right care at the right time, guided by a deeper understanding of their genetic health.



Nicklaus Children's President & CEO Matthew A. Love, (center) with Florida healthcare leaders at the Sunshine Genetics check presentation.

Operational Excellence

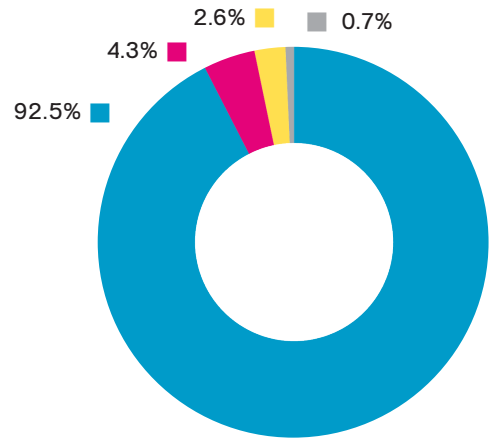


Strong Financial Performance

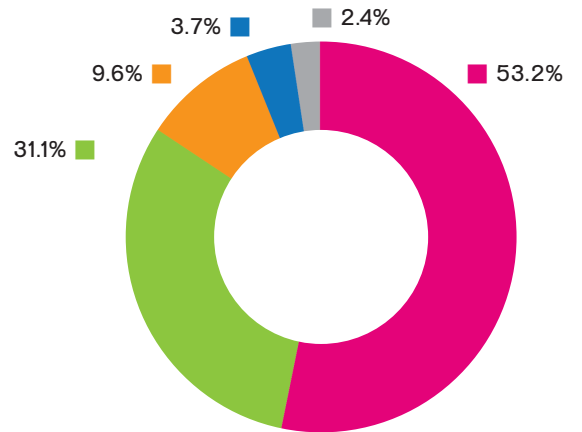


Revenue

- Net patient service revenue
- Grants & other revenue
- Net assets released from restrictions used for operations
- Investment income and realized gains (losses)



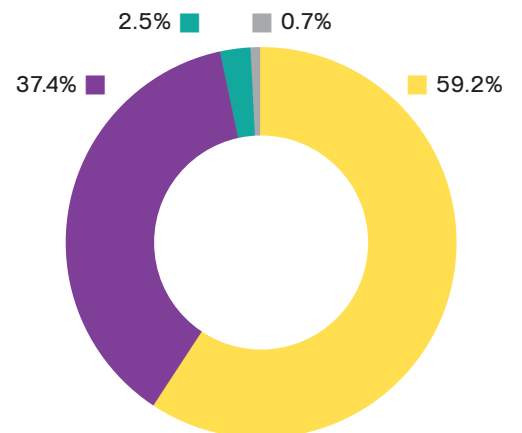
- Salaries & benefits
- Supplies, net of rebates
- Malpractice and other insurance
- Depreciation and amortization
- Other operating expenses



30

Expenses

- Commercial
- Medicaid
- Other Govt
- Self Pay



Payor Mix



Caring for South Florida and Beyond



58,962

Total inpatient days



17,766

Total admissions and observations



187

Average daily census



92,413

Total ER visits (Miami campus)

4,595

Number of employees

85

Number of pediatric residents

48

Number of subspecialty fellows



437,427

Outpatient visits



985,083

Physician visits



15,772

Total surgical cases



5.7

Average length of stay (days)

1,074

Nursing students who received pediatric training at Nicklaus Children's

8

FIU nurse scholars awarded full scholarships to train at Nicklaus Children's

5,468

Hours of staff participation in Community Connect events



325

Licensed beds



32,790

Telehealth visits

Focus on Us





Employee Story: When Wellbeing at Work Becomes Hope at Home

When Mikaelle joined Nicklaus Children's, she never imagined how closely her work and family life would one day intersect. As a working mother of two, she balances the emotional demands of pediatric health care with the everyday realities of family life. That balance was tested when her daughter, Ella, was born with two serious congenital heart defects.

From the moment Ella arrived, Mikaelle and her husband faced years of uncertainty, complex medical decisions, and multiple surgeries. One defect was repaired early in Ella's life, but the second required a more complex procedure when she was five.

At the same time, Mikaelle was participating in Nicklaus Children's Healthy Lifestyles Program, which supports employees across seven dimensions of wellbeing: physical, emotional, social, financial, occupational, environmental, and spiritual. Through simple activities in the program's digital wellness platform, Mikaelle earned the full \$2,000 deductible credit offered through the program.

That support made a meaningful difference when her family needed it most. The credit helped cover medical costs related to Ella's care, allowing Mikaelle to focus on helping her daughter recover.

Today, Ella is six years old and thriving. She runs, practices gymnastics and jujitsu, and keeps up with her cousins with boundless energy. The only reminder of her journey is a small scar on her chest, a symbol of resilience and recovery.

For Mikaelle, Nicklaus Children's commitment to employee wellbeing is not an abstract benefit. It is a promise that extends beyond the workplace and into the lives of the families who make this organization possible.

Nicklaus Children's commitment to employee wellbeing made a difference for Mikaelle when her family needed it most.



Nicklaus Children's Organizational Development Generalist Mikaelle and her daughter Ella are all smiles after her successful procedure.



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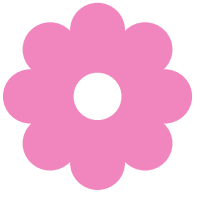
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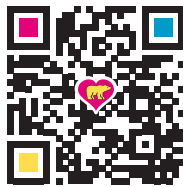
Dr. Frestano, MD
Gastroenterology

Lacklous
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Nicklaus Children's Health System

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